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# Common Sense Mathematics Instructor's Manual

Second Edition

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# About Common Sense Mathematics

The art of teaching requires the instructor to guide his student to work independently to discover principles for himself, and in time to acquire the power of principles to the manifold situations which may confront him. [R1]

James Brander Matthews (1852-1929)

## Introduction

We understand that if you're one of those people who skips the instructions when assembling the new porch furniture, the manual when you get a new cell phone or the on line help for a software application, you may never read this.<sup>1</sup> That said, we'll try to make it worth your while.

Both you and your students should understand from the start that this is *not a traditional math text* for a traditional math course. We try to make that clear in the Preface, and in the first few classes at the beginning of each semester. Students rarely believe us. Many complain half way through that this math course isn't like any other they've taken. Where are the formulas? As instructors we often find that hard to remember. Since we're mathematicians, we're tempted to think (semi)formal mathematics is both more useful and more important than it really is. That comforts us, since it's something we know how to teach<sup>2</sup> so we fall back on it when the real quantitative reasoning issues seem too messy and frustrating to tackle.

There is real mathematical content here — lots of overlap with what you find in most quantitative reasoning and some liberal arts texts, perhaps with an occasional favorite topic missing, often something more advanced that you might not expect. But the mathematics is embedded in discussions of issues most of which most students find genuinely interesting.<sup>3</sup>

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<sup>1</sup>Please pardon the self-referential paradox.

<sup>2</sup>Or at least think we know how to teach.

<sup>3</sup>So we hope, but you can't please all of the people all of the time.

There's much to gain from the fact that this isn't a regular mathematics course like calculus or linear algebra, or even college algebra, where some set of topics must be covered to prepare students for the next course. At UMass Boston there is no next course — students are here just to satisfy the quantitative reasoning requirement. So we are (rather ambitiously) trying to prepare students for life. Learning to think a few ideas through is more important than exposure-for-the-record to lots of ideas.

The text presents each topic in the context of quotations from the media to be understood. Only occasionally we thought it better to make up a problem in order to present a particular idea. In principle, you should replace many of the stories in the text with current ones as you teach. That's difficult; we do it ourselves less often than we'd like. There are, after all, advantages to teaching from the text: the material there is class tested. You avoid the risk of having to muddle through an example you thought would work — until you tried it the first time. Moreover, the students have something to read to go along with the class discussion. Save your ingenuity for new homework exercises based on current local news stories.

Unfortunately, many quantitative reasoning instructors are underpaid adjuncts stitching together multiple jobs to eke out a living. Perhaps it's unfair to ask them to spend the extra time it can take to teach from our text. We hope that the increased satisfaction can be its own reward. Fortunately, it does become easier with time.

## Constructing a syllabus

The semester at UMass Boston is fourteen weeks long, which suggests that a chapter a week is about the right pace. At that pace we find it impossible to cover all of each chapter. Instead we choose a few sections or topics that we think will particularly interest the particular group of students that semester, and think about them thoroughly. Sometimes we build a class around one of the exercises.

The chapters fall naturally into three groups.

- Chapters 1-4 deal with numbers a few at a time. The central concepts are estimation, working with units, absolute and relative change and percentages. The first chapter, on Fermi problems, sets the tone for the entire text.
- In Chapters 5-10 we work with sets of numbers. Chapter 5 on averages introduces weighted averages as a more useful concept than the simple mean. It also provides a bridge to Chapter 6, where we use Excel to study the mean, median and mode for real data sets, to ask “what-if” questions and to draw histograms. The following chapters introduce linear and exponential functions in useful real world contexts, focusing on implementing and graphing them in Excel rather than on more traditional algebraic treatments. The algebra does enter surreptitiously in the form of cell references in Excel. We think a spreadsheet program for more advanced calculations is a much better long term time investment for the students than a graphing calculator
- Chapters 11-13 cover probability. The first starts with dice and coins where counting outcomes solves problems and ends with insurance and extended warranties where

probabilities are essentially statistical. The next two chapters address the frequency of rare events like runs and the ease with which you can construct misleading arguments based on the misuse of conditional probability — of course all done without formal definitions.

For class-by-class stories about teaching from *Common Sense Mathematics*, visit our teaching blog linked from [www.cs.umb.edu/eb/csm-web](http://www.cs.umb.edu/eb/csm-web).

## Where's the math?

Answer: embedded in the real applications. You will find (among other things, and not necessarily in order of presentation or importance)

- Estimation and mental arithmetic
- Scientific notation
- Unit conversions and the metric system
- Weighted averages
- Descriptive statistics (mean, median, mode)
- The normal distribution
- Linear equations and linear models
- Exponential equations and exponential models
- Regression
- Elementary probability
- Independent events
- Bayes' theorem
- Logical thinking
- The geometry of areas and volumes

Some mathematics you might expect is missing — primarily because it fails the “should your students remember this ten years from now?” test:

- Formal logic and set theory (and most other formal mathematics)
- Laws of exponents (“laws” of just about any kind)
- Quadratic equations
- The algebra of polynomials
- Traditional “word problems”

## Homework exercises

We tell students that answers to exercises call for complete sentences, even complete paragraphs. Just circling the (presumably correct) numerical answer isn't sufficient. Each answer should effectively restate the question. We suggest that students write enough prose so that they can use their homeworks to study for the exams without having to return

to the text to reread the questions. We return corrected homeworks promptly, and post solutions (available in the solutions manual!) that model what we expect from them. We encourage students to turn in word-processed documents. Since writing mathematics in those documents is tedious, we suggest that they leave blank space for the calculations and equations and fill them in legibly by hand.

There are many more exercises in the text than you can use in any one semester. There are more ideas for exercises in the supplement you can find at [commonsensematics.net](http://commonsensematics.net).

We find that weekly homework tends to work best. We've taken to spending some of the time flipping the classroom: having students start homework exercises in groups in class, asking for help when they need it. We always encourage students to start each assignment when it's posted, so that they can ask questions before the due date.

Most homework exercises relate to material already taught. We also find it helpful to assign some on topics we haven't yet reached in class. Students are then much better able to participate in discussions.

## Grading homework

One early experimenter wrote us with this question:

```
From: Wesley Rich <rich.wesley@sagchip.edu>  
To: eb@cs.umb.edu, maura.mast@umb.edu  
Subject: Another question about QR  
Date: Tue, 5 May 2015 16:54:42 -0400
```

Drs. Bolker and Mast,

As I have piloted my institution's QR course this semester, I have found it difficult to keep up with the grading. It seems to take much longer than in any other class I have taught. Do you have any suggestions, tips, special secrets, etc. for speeding up the grading process? Anything would be appreciated.

```
*Wesley J. Rich*  
Mathematics Instructor  
Saginaw Chippewa Tribal College
```

That prompted this reply.

Grading solutions to exercises from *Common Sense Mathematics* can take a long time. Since the students can't just circle an answer and hope it's right, you can't just match the answers to an answer key. They have to write, so you have to read, and comment. Here are some ways to make that somewhat easier — and enhance learning. After all, the point



of the exercises is to help students learn even more than to find out what they have learned.

- Assign fewer exercises than you might from another text.
- Think about flipping the classroom: have students start the homework in class, with your help. Then they complete the work at home to turn in.
- Assign exercises in class  $N$  that are due at class  $N + 2$ , and answer questions about the questions in class  $N + 1$ . (This and the previous suggestion lead to better answers, which are therefore easier to read.)
- Insist from the beginning on complete sentences and legible work, with plenty of white space left on the page for your comments. Encourage students to use Word, filling in equations by hand afterward.
- Provide answers (from the solutions manual) so you can write “see posted solution” instead of repeating a comment about a common error.
- Ask students to read the posted solutions and write explicitly about what they will do differently on the next assignment.
- Go over some exercises in class on the day they are due, asking students to write on their own papers (with pen if they wrote in pencil, or with a different color), correcting as they go. Encourage them to say things like “I got this wrong but now I understand” or “I am still confused right here”, as appropriate.
- Allow/encourage students to work in pairs. That leads to half as many papers, which will usually be better.
- Don’t fuss with numerical grades. Usually a check mark (OK), a minus sign (needs work — please come talk to me) or a plus sign (excellent — may I share this with the class?) suffices.

## Goals

Teaching from *Common Sense Mathematics* is more work than teaching from a standard text with problems at the end of each section that test the mastery of basic techniques rather than the understanding of important ideas.

We’ve tried to provide some help making those ideas explicit. At the start of each chapter you’ll find that chapter’s goals — the essential ideas we hope the students will begin to master, and the particular mathematics needed for that task.

To help you construct assignments, we’ve tagged the exercises to suggest which goals they tend to address and which sections they relate to — often across chapters.

Instructors using *Common Sense Mathematics* have found that their students often need practice with routine arithmetic and algebra in order to come to grips with the ideas that are the focus of the text. To address that need, we have included a few review exercises at the ends of some of the chapters. This kind of review is often best addressed with problems

with online software support. We recommend that you use them sparingly, and only as necessary — that is, after the need is clear. We sometimes ask students to read the review problems and decide for themselves whether they need to work some and turn them in for feedback.

If you assign review problems first, before the applications in the text, your students may think this is a math course like any other — formal skills to master with no thought as to their usefulness or meaning.

## Exams

We usually schedule two hour-long examinations and a final exam. It's hard to make much use of ten minute in-class quizzes to test the kinds of analysis we are trying to teach.

Our exams take place in a computer lab. We allow “open everything” — textbook, class notes, internet, but, of course no texting or email asking friends for help. When students react with pleasant surprise to this announcement we point out that this is exactly what they will have available when they tackle real problems in life — which is what we want to teach and test. We remind them that allowing access to all these resources means we can ask harder problems than they may be used to in an exam. In fact it is difficult to construct exams that truly test the use of common sense mathematics.

Here is the preamble to our first exam:

### General guidelines

- When you've solved a problem (perhaps on scrap paper), write the answer out neatly on the paper with the problem (you can use the other side too). Don't just circle a number. Show all units, and write complete sentences. If you've used any technology, say so.
- The purpose of this course is to help you learn how to use quantitative reasoning principles to solve real problems that matter to you. An exam can't test that well because you must answer the questions quickly. Here's a compromise. For homework for Thursday, rethink your answers. If you can write better ones, submit them. (Don't redo problems you got right the first time.) I will correct both the exam and the resubmissions. Getting a problem right the second time isn't worth as much as getting it right the first time, but it can make a difference in your grade. The exam is posted on the course web page.  
*Work independently. You can email me with questions, but don't consult with friends or classmates or tutors.*
- Google (and the internet), calculators, class notes and the text are all OK. Make sure you acknowledge any help of this kind. But take care. Time spent searching the web or shuffling through notes is time you're not using to answer the questions. Of course you can't use the computer to exchange email with your classmates during the exam. No text messages either, please.

- Remember to show only the number of significant digits (precision) in your answer justified by the numbers you start with and the estimates you make. Remember to use the equal sign *only between numbers that are equal*, not as a substitute for words that explain what the numbers mean and what you are doing.

The first question on the exam is

- (1) (5 points) Read the general guidelines — particularly the first two about the form your answers should take, and the chance to improve your answers between now and Thursday. Write “I understand the instructions” here for a free 5 points.

Sad note: All students write a correct answer to this first question but many have not read or understood the instructions!

## Vocabulary

From G. K. Chesterton’s *The Scandal of Father Brown*:

Father Brown laid down his cigar and said carefully: “It isn’t that they can’t see the solution. It is that they can’t see the problem.” [R2]

Teaching from early drafts of *Common Sense Mathematics* we found that students often had so much trouble with vocabulary that they couldn’t even get to the quantitative reasoning.

Here’s a blog entry that addresses that issue, from the sixth class of the semester.

I spent almost all of the rest of the class working the Exercise on Goldman Sachs bonuses (I promised that on Tuesday). I knew that the difficulty was in reading the words around the numbers more than in the manipulations themselves. I was surprised at how important just plain vocabulary problems were. In particular, some students thought “consistent” meant “the same from year to year” (which Goldman Sachs’s data aren’t) and not (when applied to numbers) something like “fit together the way they should.” Later some people didn’t quite grasp that “salaries plus bonuses”, “compensation” and “what GS paid employees” were all referring to the same quantity.

The same kind of problem came up in a previous class about the meaning of “wholesale.” Since I can’t anticipate all the words students might not know (both in the course and after they leave) I hope I’ve convinced them that they can’t make sense of paragraphs with numbers in them unless they check out the meanings of words they’re unsure of. That said, I will try not to use fancy ones too often.

One student called the need to think about both the words and the numbers a *perfect storm*. I hope not.

...

Notes later. When I described today's class to my highly educated wife she said she'd have had the same trouble as some of the students with the meaning I attached to "consistent." She did agree after we looked it up in our (hard copy) dictionary that I'd used it correctly — but that it was unreasonable of me to assume my students would have been able to. She suggested I bring a dictionary to class, and a thesaurus too. I pointed out that we already have a dictionary in class — on line — and that we should have used it right then and there. At [dictionary.com](http://dictionary.com) the first meaning is

1. agreeing or accordant; compatible; not self-contradictory:  
His views and actions are consistent.

The "not self-contradictory" would have cleared things up right away.

## Uncertainty

Rob Root, a mathematician at Lafayette teaching from a draft of the first edition of *Common Sense Mathematics*, wrote with this comment about an example that does not appear in the second edition.

In Section 1.1, you don't consider the (real) possibility that many international calls, in which neither party in the call is in the US, still might pass through the US phone network. I believe this helps explain the "billions." At the end of section 1.1, when you mention the 2013 disclosure of metadata on domestic phone calls, you don't make any guess how much that might increase the volume of calls being followed by the NSA. I would think at least a factor of two, wouldn't you? Probably more.

We think the questions we ask are particularly useful when they spark this kind of followup question. We hope that happens a lot in class. For us, every interesting question has the same answer: "it depends" — if you can look up the answer or find it with easy arithmetic the question isn't interesting.

Megan McArdle reminds us that

... a big part of learning is the null results, the "maybe but maybe not" and the "Yeah, I'm not sure either, but this doesn't look quite right."  
[R3]

## The term paper

We assign one each semester; students choose a topic that they care about, with some guidance from us about what kinds of topics are suitable. We allow students to work

together in pairs if they wish. Some instructors allow, encourage or require students to study some appropriate topic in a group and present to the class.

We pace the students through this significant project by asking them to submit several topic ideas about halfway through the semester. Then we give individual feedback on each student's choice. A few weeks later we require an outline or sketch that poses the questions to be answered (with guesses as to the answers) and identifies data sources. Near the end of the semester students turn in a draft. (You may want to arrange some peer review.) The final version is due at the final exam.

Here are some excerpts from term paper instructions we offer our students.

One of the important parts of this course is the term paper. Yes, you didn't expect a term paper in a math course. But this one is about quantitative reasoning about things that matter in the real world. Your paper will give you a chance to practice that.

You will choose a topic, find some data and quantitative information about it, perhaps form a hypothesis, explore "what-if" questions, make estimates, analyze data and draw conclusions. In other words, you will use many of the techniques and ideas of this course to make a quantitative analysis of a topic that interests you.

If you are going to use lots of data from the web to do your analyses (sports statistics, poverty rates) you *should not* be typing it into Excel one number at a time. Many websites let you download tables in .csv format. "csv" stands for "comma separated values" — and Excel can load those files. Even if csv is not available there are tricks that let you cut data and then paste it into Excel. If you show me your data source I can help with that.

You may work with a classmate and submit a joint paper.

*What should I write about?*

The best way to do well in this assignment is to write about something that really matters to you. Here are some ideas suggested by classmates from previous semesters. (This is not a list for you to choose from, it's a guide as to the kinds of topics that might — or might not — work.)

- Business plans.

What would it take to open a beauty salon? A bike store? A photography business? Can my garage band make enough money to support me? Can my rugby club or softball league break even sponsoring a tournament?

Each of these questions led to a good paper. The authors had to collect information (often from personal or job experience or a friend in the business), build a spreadsheet, ask what-if questions and analyze the outcomes. They were successful because they had access to the data and enough knowledge of the activity to make sense of it.

Your business plan probably has two parts. The first is the estimate for the startup costs. The second is the estimate of the cash flow in and out once the business is up and running. I strongly suggest you

focus on the second part. For startup costs, just imagine you will have to borrow the money, and put the monthly loan payment down as an expense in your monthly cash flow spreadsheet. You can vary that amount to see how much you could afford to borrow.

Whatever your business (dog training, personal fitness, growing marijuana, ...) you should search on line for business plans in your kind of business. They will give you some idea of the kinds of things you need to consider. Of course real plans will call for a lot more detail than you can provide in your paper.

- Can I afford to buy a house?  
This is a common question and a common topic. Sometimes it works, but most of the time it doesn't. Much more than the cost of a mortgage is involved. The best papers start by imagining lifestyles and family structure and particular communities to live in and trying to quantify those in some sense before plugging in numbers. There are templates on line that help with the ongoing costs of home ownership.
- Sports.  
There are lots of numbers on the sports pages. Students (mostly guys) really care about them. That's a good place to begin. But it's only a beginning. I've never seen a successful paper that tries to answer questions like "do the teams with the highest salaries win the most?" or "are superstars worth the big bucks?" I have seen a few good sports papers. If you want to try one you have to start with smaller questions. And you must be careful to find real data to think about. You can't use the paper just to sound off about your own firm opinions.
- Personal budgets.  
This sometimes works and sometimes doesn't. To do it well you have to collect data on your actual income and expenses over a reasonable period of time, estimate things you can't pin down exactly, take into account large expenses that don't happen every week or month, build a spreadsheet and then ask and answer reasonable "what-if" questions. There are many web sites that offer Excel spreadsheets you can personalize and fill in to create your budget. Look at several and find one that matches your needs. Don't try to build your own from scratch.
- Transportation.  
Can I afford to buy a car? Is it better to drive to school or take the T? Often asked, usually not answered well. I've suggested to students tackling it that they try to quantify the parts of the decision that aren't monetary: time, convenience, ...but no one has taken the suggestion. You should also consider several alternatives — occasional taxis, zipcar — not just a simple comparison of commuting costs.
- Current events topics.  
You can do a good paper on a current controversy only if you phrase the questions narrowly enough. One common error is to write

a paper that's just a platform for expressing your own opinions, perhaps quoting experts with whom you agree. I've seen that done on the legalization of marijuana, on the incidence of rape or domestic violence and on the cost of incarceration (from a criminal justice major). You can't do justice to global warming in a paper for this course. You probably can't do justice to energy independence. You might be able to manage income inequality. On any of these topics you'd do well to argue both sides of an issue, using data to support contradictory opinions before you come to a conclusion.

- Sharing a paper with another professor.  
If there's a topic that would work well in another course you are taking you can consider writing about it if you clear that in advance with me and the other instructor.





# A class on GPAs

This posting from our teaching blog shows how we build a class around a couple of homework problems. The students find these particular problems relevant – they care about their GPAs but most don't really understand how GPA is calculated or what they can do to improve theirs. We use group work and encourage discussion; as this blog posting shows, this sometimes leads to new or different approaches we hadn't expected.

Class 10 – Thursday, October 3, 2013

From Maura:

I filled in for Ethan today, who couldn't make it. He gave me two problems from the book to have the class work on, so that's what we did. Both problems were about weighted averages. I passed them out and asked them to work in groups to solve them. The problems:

- What to do to improve a GPA.
- How can Bob have a lower GPA than Alice in fall and spring and a better one for the year?

The first problem built on what the class had done with GPA calculations before the exam. The essential problem is that a student has 55 credits and a GPA of 1.8 (this is a cumulative GPA — should have emphasized that). The student will take 12 credits and needs to raise the GPA above 2.0 to avoid academic suspension. What semester GPA does the student need to earn?

While they had done an example last week on calculating semester GPA, the students for the most part weren't able to make the leap to using cumulative and semester GPA information together. Some got stuck on the number of courses that could make up 12 credits and what individual grades the student should earn. I suggested they keep it simple and just think of a 12-credit course. The other issue was that quite a few groups proposed a semester GPA of 2.2 and argued that since  $(1.8+2.2)/2 = 2.0$ , that GPA should work. The tutor and I talked them through the importance of weighting the 1.8 GPA by the 55 credits and how they would do that. Once the groups heard that, they got the right idea. Most of the groups used algebra to solve the problem, but a few did the guess-and-check approach. Both are valid approaches. The algebra approach has the advantage of giving the answer as the lowest possible GPA the student needs to earn. As for guess-and-check, many students took a 4.0 semester GPA and established that this would raise the overall

GPA above 2.0. Well, yes, but that's not too realistic for a student who is on academic probation. I encouraged them to refine their guess to get a bit closer to the minimum GPA – most settled on 3.0 as close enough. I asked the groups to put their answers on the board and then we talked them through. While all three groups used the algebra approach, one group used percentages to represent the weights. This was for part (c), where the student takes 6 credits. The group argued that 55 out of 61 credits represents just over 90% of the credits, while 6 out of 61 represents just under 10%. Then they finished the calculation. I liked this approach as it illustrated very clearly how much weight is placed on the 1.8 GPA and should help students see how the 1.8 GPA is pulling the overall GPA down.

This exercise took a lot longer than I expected — almost 45 minutes. Part of the time was spent talking about what they think they would do in that situation. Would they try 12 credits or focus on only 6? The answers varied, with good reasoning for both sides. I told them that I'm the one who sends out the probation and suspension letters and my experience is that it's better for students to focus on a small number of classes and do well. I then told them that if they repeat a course, the grade for the repeat is what's included in their GPA and the first grade is taken out of their GPA. They seemed surprised to hear this. The point is that if you are selective and careful about courses you repeat, you can raise your GPA fairly quickly.

Some of them had already moved on to the second question so I gave them some more time on that. This is a paradoxical one. We have two students, Alice and Bob. Alice's semester GPA is better than Bob's in both the fall and spring semesters, but overall Bob has the higher cumulative GPA. The students were asked to invent courses and grades that illustrated this paradox. It's hard to imagine how this could be, until you start to take it apart. The initial approach of many of the students was to keep everything the same in the two semesters — for example, Alice takes 15 credits each semester and earns a 3.7 GPA each semester, while Bob takes 12 credits each semester and earns a 3.5 each semester. With this approach, Alice's cumulative GPA will always be higher than Bob's. To give Bob the edge, he needs to have a lot of credits (that is, a large weight) with a GPA that is higher than one of Alice's GPAs. And Alice needs to have a lot of credits associated with that GPA. The trick is that Bob's fall semester GPA could be higher than Alice's spring semester GPA. When we talked it through in class, people protested that this wasn't allowed. But in fact it's legal and the only way to give Bob a higher cumulative GPA. One student put an example on the board for us and we could see how the weights made it work. As an extreme example, I encouraged them to think of Bob taking 15 credits with a high GPA in one semester and only 1 credit with a low GPA in the other semester. Balance Alice's credits and GPA accordingly, and Bob will end up the winner.

It was fun to revisit this group, several weeks after the beginning of the semester. It's a good group and I was impressed again at how well they were engaged with the material.

# A class on runs

If you can find time in your schedule when you're teaching Chapter 12 this class exercise may help your students learn a lot about Poisson processes — runs happen.

Everyone understands that the 50% chance of heads when flipping a coin once doesn't mean that heads and tails will alternate. But they often think, (subconsciously) that when they see many heads in a row something happens to help the tails “catch up”.

We've designed an in-class experiment that demonstrates this belief and counters it.

Here's an outline:

- Don't describe the purpose of the experiment before you do it!
- Give each student a sheet of paper with an  $8 \times 8$  grid of empty squares.
- Ask each student to imagine flipping an imaginary coin over and over again (64 times), filling in his or her grid with “H” or “T” depending on how the imaginary coin falls. Make sure the students understand that they're to fill in the squares in “reading order” — left to right in a row, then moving to the start of the next row. Some students will want to fill in random squares — don't let that happen. If you see students pondering while filling in their grids you can encourage them to flip their mental coins faster.
- When all the grids are done, ask each student to count the number of runs of four: four heads in a row, or four tails in a row. Sequences don't respect the ends of rows — ask students to imagine that all 64 squares were arranged in a single line.

This fragment

H	T	T	T	T	H	H	H
H	H	T					

contains three runs — one of tails starting at the second position, two of heads starting at the sixth and seventh positions.

It may take a while to make this counting process clear.

- Query the class to build this data summary at the blackboard.<sup>4</sup>

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<sup>4</sup>We know there are few blackboards these days. It's probably a greenboard or a whiteboard.

number of runs	number of students
0	
1	
2	
...	
9	

- Calculate the average number of runs — a good opportunity to review weighted averages.
- Calculate the expected number of runs per student. It's not hard to convince the class that the probability for  $n$  random flips to be all heads or all tails is just  $1/2^{n-1}$  (you can count all the cases for  $n = 1, 2, 3, 4$ ). There are 61 places on each grid where runs of four might start, so the expected number of runs is  $61/8 \approx 7.6$ .  
You will (almost surely) find your experimental value significantly smaller.
- Now count the runs by column rather than by row, and retabulate. You will find many more, although in our experience not usually enough to reach the expected average.
- Discuss.

The first time most students find very few runs of four. Why? You expect about the same number of heads and tails. Your intuition says don't put too many of each in a row. Your vision of a fair coin is that it should alternate between H and T fairly often.

When you fill in by rows you switch more often than a real coin would. When you look by columns you're comparing what's there to what you wrote eight or so flips before. You didn't remember that far back when you were writing, so you get a more random distribution of Hs and Ts and, as happens in nature, we will get runs of Hs and Ts.

The key point here is that runs do happen. We think of the probability of getting heads on a coin toss as being  $\frac{1}{2}$ , and so we expect that we will not have a long run of heads, but the rules of probability say that this will happen occasionally. You need to be aware that it is a real possibility.

The *Ideas* section in *The Boston Globe* on Sunday, June 17, 2012 carried a story on creating a computer by harnessing human social behavior. One quote caught our eye: it suggests that we may not have been the first to imagine this experiment.

We asked a couple hundred people to complete a string of 1's and 0's, and asked them to make it "as random as possible." As it happens, people are fairly bad at generating random numbers — there is a broad human tendency to suppose that strings must alternate more than they do. And what we found in our Mechanical Turk survey was exactly this: Predictably, people would generate a nonrandom number. For example, faced with 0, 0, there was about a 70 percent chance the next number would be 1. [R4]

# **Section by section comments on the text**

The pages that follow offer comments on the text, pedagogical tips and suggestions for the class.



# 1

## Calculating on the Back of an Envelope

**Section 1:** This chapter and the next are closely related. You might want to combine them when planning classes and homework assignments. It was often hard to decide which exercises belonged here, which there.

Real Fermi problems ask for estimates from scratch. We concentrate instead on developing Fermi problem techniques to verify claims in the media. That's both easier for students, and follows directly from our focus on working with numbers in the news — educating our students to be consumers rather than producers of quantitative information. The text stresses ideas that help with that: quick mental arithmetic, counting zeroes, some scientific notation and the metric prefixes.

Note that many Fermi problems that used to require estimation skills now succumb to a web query. For example, it's easy to find a reliable count of the number of kindergarten teachers in the United States.

There are many more exercises in this chapter than you can assign in any single semester. There are more still in the supplementary exercises. Some of them can form the basis for a discussion that will fill a whole class period. Consider using some of them instead of the examples in the text.

**Section 1:** This is Little's Law. It's probably too sophisticated for the students to apply themselves, but you should be able to make this particular use make sense to a class.

**Section 2:** Counting seconds makes an excellent class early in the semester. Recording the students' guesses is a good place to start.

The number of *minutes* in a year is common knowledge for some thanks to the musical Rent. See [www.metrolyrics.com/seasons-of-love-lyrics-rent.html](http://www.metrolyrics.com/seasons-of-love-lyrics-rent.html).

In class we call approximation with drastic rounding “curly arithmetic”, since  $\approx$  replaces  $=$ . The students then cheerfully use the phrase in their homework.

**Section 3:** Consider asking the students to take their pulses and report the results. Collect the data so you can make them available in a spreadsheet for the class to play with later when you introduce Excel. You might want to introduce median and mode quickly — but don’t spend arithmetic time now on the mean.

**Section 3:** When we first asked if two estimates of the same quantity were “consistent” we discovered that many of the students didn’t know the word meant. Students’ limited vocabularies turn out to be a source of confusion in many quantitative reasoning problems. It’s important to be aware of that, and to encourage dictionary use. See the **Vocabulary** section above.

**Section 4:** When introducing the Google calculator, stress the advantage of a command line (search box) over mouse clicks on buttons — faster, easier to fix mistakes, cut and paste to and from other documents.

**Section 4:** When converting heartbeats per day to heartbeats per minute the class will probably want to go directly to “divide by 24, then divide by 60.” It may be worth a little blackboard time to write it out with units to prepare for unit conversions later on.

**Section 6:** When we teach this carbon footprints section in a course (often as the first class) we divide the students into teams of three (since each table in the computer lab happens to have seats for three). Each team starts on one of the seven estimates with instructions to move on to the next one when done, circling back to Google search if they reach the end of the list. The teams start in different places, so after about half an hour the class has found two or three estimates for each of the seven tasks. The different answers for each task should have the same order of magnitude. If they don’t, we try to figure out why not.

## Comments on the exercises

**Exercise 1.8.9:** When we revised this question for the second edition we tried to track down the original source for the 2011 quote. What we found was that this estimate repeated over and over again over a 10 year span. I think having students see that kind of internet echo chamber is more important than having them find an updated estimate.

**Exercise 1.8.34:** This is a particularly provocative example since almost everyone’s first guess — including ours — is that it’s an exaggeration.

**Exercise 1.8.50:** The material in this exercise on the energy released by nuclear bombs makes a good class, combining history, physics and quantitative reasoning about an important subject many current college students know nothing about.



# 2

## Units and Unit Conversions

**Section 1:** The formal introduction to units might be a place to discuss the distinction between *number* and *amount* — discrete vs. continuous measurement, and the accompanying grammatical questions. It makes sense to say “I bought five *pounds of potatoes*” or “I bought five *potatoes*” — note the different units. You can’t say just “I bought five”. But be careful. Students may find this both pedantic and distracting.

**Section 8:** The bad news is that this carpeting problem is another artificial one with easy numbers. The good news is that it’s accompanied by some practical advice for painting.

### Comments on the exercises

**Exercise 2.9.37:** The problem on the Arizona border fence is interesting because it’s political, the computations are easy and the answers don’t make sense.



# 3

## Percentages, Sales Tax and Discounts

**Section 2:** Speaking mathematically, we'd rather have the relative change be the fraction new/old, paralleling the definition of absolute change as new – old. But speaking practically, for the target student audience it's better to think of the relative change as the difference new/old – 1. But note that when computing exponential growth later in the book we'll want to go back to new/old. Use it as much as possible between here and there.

**Section 3:** This is just

$(1+r)(1-r) = 1 - r^2 \approx 1$  when  $r \ll 1$ . *Perhaps some students would appreciate the algebra.*

**Section 4:** It's hard to persuade students to learn the “multiply by 1+change” trick. But it's well worth the effort, which will pay big dividends later when looking at inflation, interest rates and exponential growth. And it helps wake up students who might otherwise see this material as just boring review of things they once knew and think they still know.

**Section 5:** We found this Senate committee report when seeking an example to start this section by searching for “600 percent”. Most of the suggested links were to on line percentage calculators.

### Comments on the exercises

**Exercise 3.8.6:** The Gulf oil spill in the summer of 2010 generated lots of data along with the oil. If it had happened during the semester we might have used it daily.

**Exercise 3.8.26:** This exercise is worth spending class time on.

**Exercise 3.8.30:** Much to our surprise, we found that about a third of the class didn't know what "wholesale price" meant when we first assigned this problem on markups. Now there's a hint in the back of the book.

**Exercise 3.8.40:** This problem comparing private label to branded goods turned out to be more interesting than we thought. There are several decreases (negative values) to deal with. The answer in the solutions manual shows how the 1+ trick lets you find the relative increase without first finding the absolute increase.

**Exercise 3.8.45:** This exercise is an advance look at the mathematics of compound interest.

**Exercise 3.8.51:** Each semester we try to find a current news story that students might respond to with a letter to the editor or an online comment at the appropriate website. We assign a draft letter or comment as an exercise, discuss the results in class and offer extra credit for submitted or published comments.

# 4

## Inflation

**Section 1:** Computing the effective increase after taking inflation into account is subtle. You can't just subtract the percentages. We return to this question in the section below addressing what a raise is worth. It's probably best to finesse the question here by making only qualitative statements — *e.g.* “faster than inflation”.

**Section 2:** It's difficult to keep the printed text up to date on current events. When you teach this section, study inflation from last year to this year. Then the students have two separate treatments to learn from — yours in class and the one in the book.

**Section 3:** The inflation calculator gives \$252.12 for 1983 and \$241.68 for 1984. The three year average is

$$(260.21 \times 252.12 \times 241.68)^{1/3} = 251.22 \approx 251,107$$

but you don't want to teach that!

### Comments on the exercises

**Exercise 4.8.21:** This would make an interesting spreadsheet exercise when we get to spreadsheet calculations and graphing. Then you can ask if there is any year in which the minimum wage went up fast enough to account for inflation.



# 5

## Average Values

**Section 1:** Decide whether you want to point out that the units of the average are the same as the units of the things you are averaging, since the weights are dimensionless. Sometimes we do, sometimes we don't. The observation may confuse students while they are working to master the new concept.

**Section 2:** Students find this section on grade point average computation compelling — many often say they had no idea how it was done and are delighted to have found out. It makes the weighted average concept clear in a context that really matters.

**Section 3:** We find that many students solve this equation by writing some version of

$$\frac{90 \times 2.8 + 30 G}{120} = 3.0 = 360 = 108 = 3.6.$$

You can of course see what they're thinking, and the answer is the right value of  $G$ . Their prose (if that's what you can call it) conflates “=” meaning “is the same number as” with “≡” meaning “is the same equation as”. We constantly ask for “more words” and can't seem to get them. If you know how, please let us know.

**Section 3:** It's worth taking a little time to practice the guess-and-adjust-your-guess strategy. It may not be as efficient as algebra in situations like this, but it's much more generic and much less arcane. Students can understand and appreciate it and might even remember it.

One of the readers of an early version of *Common Sense Mathematics* suggested that we start the solution with guess-and-check and finish with algebra, to reinforce the value of a viable understood strategy compared to one that may be murky and must be remembered. Consider that when you lecture on the material.

**Section 6:** This paradox is a well known phenomenon. See Chapter 6, A Small Paradox, in *Is Mathematics Necessary?*, Underwood Dudley (ed.), Mathematical Association of America, 2008, and further references there.

## Comments on the exercises



# 6

## Income Distribution — Spreadsheets, Charts, and Statistics

**Section 1:** We find students come to our course with a wide range of technology experience. They can all manage word processing, web searching and email. Some have used Excel. Those for whom it is new find this chapter hard going. Often pairing experienced and inexperienced students in the lab classroom works well.

**Section 3:** Don't let your students even *think* about doing spreadsheet work on their smart phones.

**Section 5:** When teaching Excel in a classroom we strongly recommend drawing bar charts first by hand on the board, and asking students to do the same on paper on homework and exams. That strategy helps in the next chapter, where scatter plots are called for and students often accidentally draw a line chart instead.

**Section 5:** Excel can use separate vertical scales to plot two data series. We think it's more useful and more interesting to teach this *ad hoc* solution.

**Section 8:** The hand drawn figure showing when ( mode < median < mean ) may seem unprofessional, but in fact we think it's useful. It's more like what a student could produce than a fancy graphic would be. We should probably have more pictures like this.

**Section 9:** We find this a particularly valuable section — it forces students to come to grips with the real meaning of each kind of average. Just memorizing definitions suffices for short lists of numbers, but for grouped data the median is a little subtle and the mean is a weighted average. Real understanding is required.

We recommend thinking about mode, median and mean in that order.

In the fall of 2015 just as *Common Sense Mathematics* was going to press one of us was teaching from the text in a classroom with no computers. The cart with the machines we needed wasn't ready yet just as we were about to start this chapter on Excel. Necessity mothering invention led us to introduce the calculation of mode, median and mean from a histogram at the blackboard rather than with a spreadsheet. We worked the exercises on teen texting and the men's Boston Marathon finishing times. Then when we treated the same material using Excel the students didn't have to learn the ideas along with the software, and knew what the answers should look like. It was too late to rewrite this chapter. Do think about rearranging your syllabus.

**Section 9:** You will need to take time here to explain both the miracle — Excel guessed that updating references was what was wanted — and its value in saving time and typing. It takes getting used to.

**Section 11:** This is one of those places where it's hard to find the right compromise between appropriate simplifications and actual untruths about what the concepts mean and the numbers say. It might well take a whole class period to expand on the discussion here. You have to decide whether that's how you want to spend class time.

## Comments on the exercises

**Exercise 6.12.14:** This exercise may be worth assigning for the Excel practice, and for reinforcing the computations of various averages from summarized data. But the conclusions aren't very striking.

**Exercise 6.12.23:** Your students will probably not think this topic is useful or interesting but it might be fun if introduced in class.

# 7

## Electricity Bills and Income Taxes — Linear Functions

**Section 1:** In a course devoted more to real life applications than to modeling, you can move directly to the section on taxes. There's no explicit need there for the slope-intercept description of a linear model.

**Section 3:** We usually treat the slope and intercept as given data, since that's how they appear in the world. Computing the slope as  $\Delta y/\Delta x$  belongs in an algebra class that's leading to calculus, but not here.

**Section 4:** Since the entries in the Tamworth Electricity Bill table are out of order, Excel has drawn some of the segments in the graph twice. You can see that if you look carefully. You might want to point this out, or not.

**Section 6:** We're undecided about how much time to spend on power and energy. It takes a lot of teaching time (and energy) to convey the distinction convincingly in class. Perhaps those resources are better spent on other parts of the curriculum. But the topic is important and ultimately interesting, because students care about climate change and alternative power sources. We have included problems that explore the issue further.

If you do choose to spend more time on the difference between power and energy, and the confusion because the name "watt-hour" contains a unit of time, consider discussing the light-year, which is a measure of distance, not time. So "light-years ago" is never right. The knot — one nautical mile per hour — is also a rate, like power, that doesn't mention time.

**Section 7:** In the tax rate brouhaha in the 2008 election we recall reading a story about a dentist who complained that he would need to be careful not to let his income exceed

\$250,000 — where candidate Obama drew a no-new-taxes line — lest his overall tax rate increase. If you find the story let us know and we'll turn it into an exercise.

## Comments on the exercises

**Exercise 7.8.7:** Exponential decay might be a better model than linear for this exercise on the Newton trees. Consider returning to it when you reach that topic later in the text.

**Exercise 7.8.20:** The article on the quarry water cooling system also asserts that

The system ... cost only about \$700,000 more than a traditional cooling system, meaning Biogen Idec should get a return on its investment in eight to ten years.

Discussing payback time might be interesting — or too difficult.

# 8

## Climate Change — Linear Models

**Section 1:** The students may all be interested in this topic, so they will want to think about it. The consensus among climate scientists is that it's real and anthropogenic, but the real science is complex.

We do teach how to find regression lines (using Excel). But you can't draw reliable conclusions from simple regressions like the ones here. So treat this material respectfully and cautiously. Our approach stresses skepticism throughout. Rather than teaching regression as a tool students can use, we treat it as a tool often misused.

This part of this chapter, like the start of the last one, is written as an Excel tutorial. If possible, students should follow along, checking the steps using Excel as they read or as you lecture.

**Section 1:** If you are working on this section in a classroom that allows you to project a spreadsheet onto a screen you can reach you can eyeball the regression line with a yardstick.

**Section 3:** We have deliberately omitted any discussion of the correlation coefficient  $R$ . We found when we taught that material from an early draft of *Common Sense Mathematics* we used up a lot of class time on material that did not meet our “what should students remember ten years from now?” criterion for inclusion. We think that thinking qualitatively about  $R^2$  is sufficient.

**Section 4:** Do spend some time teaching the students to scrape data using cut and paste. That and the fact that spreadsheets can read .csv files will save them grief in this course

and whenever they use Excel. Tell them “csv” stands for “comma separated values”. Point them to [en.wikipedia.org/wiki/Comma-separated\\_values](http://en.wikipedia.org/wiki/Comma-separated_values).

## Comments on the exercises

**Exercise 8.5.1:** This is an interesting exercise to work in class.

# 9

## Compound Interest — Exponential Growth

**Section 2:** LibreCalc also supports cell labels.

**Section 4:** Of course you don't need to rely on experiments to know that the doubling time is independent of the initial value. It's very easy to prove with a little bit of algebra. But this is a book about quantitative reasoning, not about algebra. For its intended audience the experiments are more convincing than the more formal mathematics many people find mysterious.

**Section 4:** If we were teaching algebra and not quantitative reasoning we might use a negative exponent to write  $(1/2)^{10}$  as  $2^{-10}$ . But we're not, so we don't, so we avoid the time it would take to remind students about working with negative exponents.

**Section 5:** The material in this section on bacterial growth is at the edge of what we think students in a quantitative reasoning course need. It deals with real data, not the artificial doubling time problems in most books. Carrying through the discussion in sufficient detail so that students could solve similar problems would take time better spent on other topics. But if there's time in the syllabus there are ideas here worth exploring. They tie together all the themes of the chapter.

**Section 6:** We occasionally see students write “exponential” as “expodental”. Although we try not to discourage them by correcting their spelling, this is one we fix.

### Comments on the exercises





# 10

## Borrowing and Saving

**Section 5:** If you want to take this just a little bit further you can tell the class that the doubling time for continuous compounding is  $\ln 2/r \approx 0.6931/r$ , hence the rule of 70.

### Comments on the exercises



# 11

## Probability — Counting, Betting, Insurance

**Exercise 11.0.0:** Probability is hard, often counterintuitive. We deal with it in three chapters. This one is about the basic quantitative notion, focusing first on the easy cases coming from games of chance, but not spending significant time on the combinatorics. In the next chapter we take on repeated independent events, the bell curve, and rare events. In the last chapter we take on conditional probability, but without formulas. Throughout the discussion we often find that there are ideas about probability that should be thought about but that don't fit nicely into simple numerical examples, either real or imagined.

Our choice of “invented” instead of “discovered” mathematics in the chapter introduction is deliberate. You might want to discuss that philosophical question in class.

**Section 2:** Consider not even mentioning the formulas for converting from odds to probabilities and back lest the students latch on to them as more important than they are.

**Section 4:** LendEDU ([lendedu.com/](http://lendedu.com/)) seems to be a legitimate source for financial decision data and recommendations, with particular relevance for students.

**Section 4:** Jeff Jacoby is a frequent conservative commentator in the regularly liberal Boston Globe. We're surprised and pleased to use his column here.

## Comments on the exercises

**Exercise 11.9.9:** This Exercise from the first edition is worth class time so we have left it here, even though it is old and somewhat redundant since we rewrote the section on state lotteries. You could ask your students to update it with current data about your state.

# 12

## Break the Bank — Independent Events

**Section 1:** We've deliberately avoided the technical term "sample space". We do present the idea, but don't think combinatorial computations that require formal reasoning belong in a course at this level.

**Section 5:** Of course

$$0.99^{100} = 0.366032341 \approx \frac{1}{e} = 0.367879441$$

but you don't want to go there with this class.

### Comments on the exercises



# 13

## How Good Is That Test?

**Exercise 13.0.0:** This chapter focuses on two way contingency tables in order to discuss several important common logical pitfalls dealing with everyday probabilities. We think that approach makes more sense, and is easier to remember and apply, than an explicit treatment of dependent events and Bayes' theorem. That's too technical for our goals in this quantitative reasoning text, and so better left for a full course in probability and statistics. In fact, many of the examples in this chapter employ qualitative rather than quantitative reasoning.

You can even skip the first two sections and the vocabulary of dependent events and start with the section on screening for rare diseases.

If you want to go further into the analysis of dependence (perhaps leading to Bayes' theorem) consider two way tables as the entry point. Independence corresponds to tables whose rows (and hence columns) are proportional. Those are the only ones that can be modeled using areas of parts of a square, as in the last chapter.

Causation corresponds to tables with a 0 in one quadrant.

**Section 1:** The data in this example are rather parochial. You might want to find some that mean more to your particular class.

**Section 1:** What we do with tables can of course also be done with formulas — the most important one is Bayes' rule. We don't work with the formulas since we think the tables are easier to understand and the methods using them easier to remember.

**Section 4:** This example started out as an exercise. We discovered (and should not have been surprised) that it's too complex for most students to read on their own, even this late in the semester when they are used to seeing hard questions.

## **Comments on the exercises**



# References

The references here identify the sources for data and quotations in the text and exercises. Citing sources is a necessary part of good academic work. That does not mean you need to follow these links: you should be able to read the text and work the exercises without having to consult the original sources.

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- R4 S. Arbesman and N. Christakis, *Introducing the human computer*, *The Boston Globe* (June 17, 2012) [www.bostonglobe.com/ideas/2012/06/16/introducing-human-computer/K7j1YK6MZysB6qAhaqixrJ/story.html](http://www.bostonglobe.com/ideas/2012/06/16/introducing-human-computer/K7j1YK6MZysB6qAhaqixrJ/story.html)



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